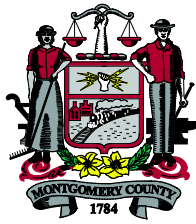


Montgomery County  
Pennsylvania  
Proposed 2018 Budget and  
Capital Improvement Program  
2018 - 2022

Updated November 17, 2017

**MONTGOMERY COUNTY  
BOARD OF COMMISSIONERS**

VALERIE A. ARKOOSH, MD, MPH, CHAIR  
KENNETH E. LAWRENCE JR., VICE CHAIR  
JOSEPH C. GALE



**FINANCE OFFICE**  
MONTGOMERY COUNTY COURTHOUSE • PO Box 311  
NORRISTOWN, PA 19404-0311

610-278-3437  
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DEAN J. DORTONE  
CHIEF FINANCIAL OFFICER

November 16, 2017

Chair and Members of the Board of Commissioners  
County of Montgomery, Pennsylvania

On behalf of the Senior Management Team and County staff, I am pleased to present the Proposed 2018 Budget and Five-Year (2018 – 2022) Capital Improvement Program (CIP). The 2018 budget was developed through collaborative discussions with Departmental Managers and their staff over a four month period leading up to this presentation.

The preparation of the annual budget and CIP is one of the single most important responsibilities of the organization. This document is the County business plan for 2018, outlining the priorities and financial resources to carry out the Board of Commissioner's mission of maintaining and enhancing the highest possible level of public service delivery and quality of life for the Montgomery County residents.

Two public hearings on the Proposed 2018 Budget are scheduled for Thursday, November 30<sup>th</sup> at 10:00 a.m. and 5:30 p.m. that evening. Adoption of the 2018 Budget will follow on Thursday, December 14<sup>th</sup> at the Board of Commissioners regularly scheduled meeting.

We look forward to discussing the 2018 Budget details with you in the weeks ahead.

Sincerely,

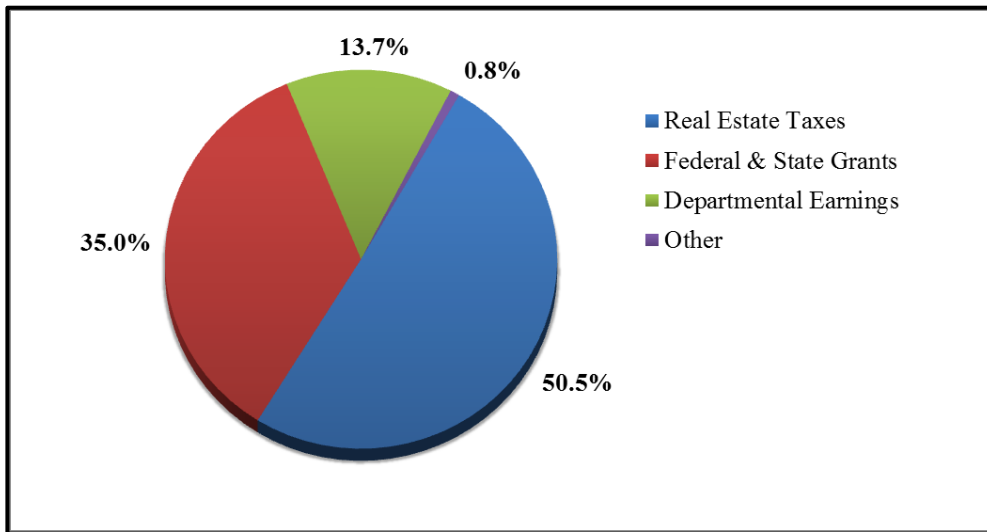
A handwritten signature in blue ink, which appears to read 'Dean J. Dortone', is located below the 'Sincerely,' text.

Dean J. Dortone  
Chief Financial Officer

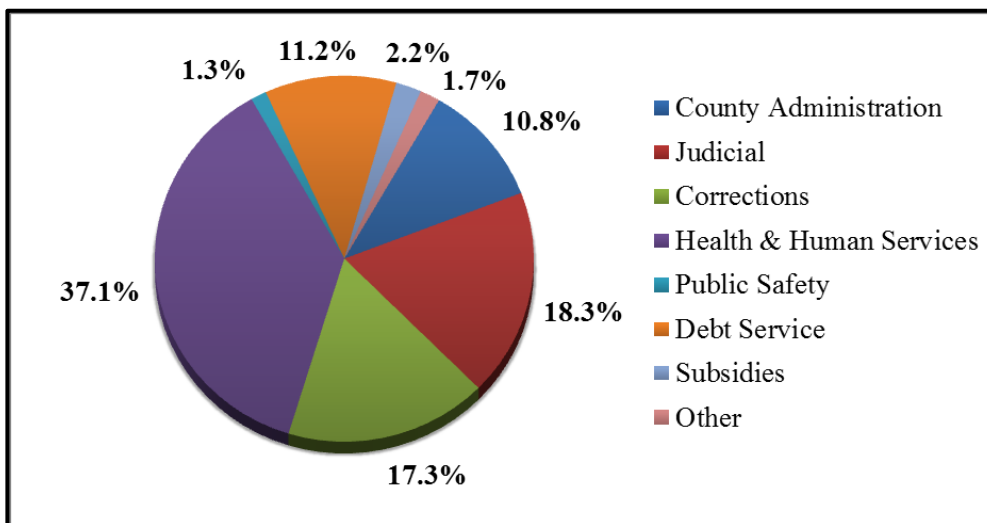
# PROPOSED 2018 BUDGET

## GENERAL FUND

### Operating Revenues



### Operating Expenditures By Function



### General Fund Highlights

#### Revenues

\$406,987,000

#### Expenditures

\$403,165,000

#### Ending Fund Balance

\$67,322,000

#### 2018 Real Estate Tax (RET) Millage Rate

Unchanged from 2017:

County (3.459)  
MCCC (0.39)

Average Single Family Home with \$315,000 market value pays \$588 of County RET in 2018

**GENERAL FUND BUDGET SUMMARY**

<b>BUDGET SUMMARY</b>	<b>2017 Budget</b>	<b>2017 Budget*</b>	<b>2017 Projected</b>	<b>Proposed 2018 Budget</b>
Real Estate Valuation (Billions)	\$ 60.042	\$ 60.042	\$ 60.490	\$ 60.490
General Fund Operating Tax Rate (Mills)	3.459	3.459	3.459	3.459
Net Current Taxes	198,638,462	198,638,462	200,325,000	200,446,000
Montgomery County Community College Tax Rate (Mills)	0.39	0.39	0.39	0.39
Net Current Taxes	22,332,000	-	-	-
Prior Year Taxes	4,700,000	4,700,000	4,405,000	5,000,000
<b>Total Real Estate Taxes</b>	<b>225,670,462</b>	<b>203,338,462</b>	<b>204,730,000</b>	<b>205,446,000</b>
Parkhouse and HSC Facilities	124,000	124,000	130,000	111,000
Departmental & Other Revenue	51,249,475	51,249,475	50,661,810	59,098,362
Grant Revenue	138,546,997	138,546,997	139,263,428	142,332,059
<b>Total Revenues</b>	<b>415,590,934</b>	<b>393,258,934</b>	<b>394,785,238</b>	<b>406,987,421</b>
Fund Balance January 1	39,570,100	39,570,100	55,934,889	63,509,817
Total Revenues and Balance Appropriation	455,161,034	432,829,034	450,720,127	470,497,238
<b>Total Expenditures</b>	<b>409,542,310</b>	<b>387,210,310</b>	<b>387,210,310</b>	<b>403,165,032</b>
<b>Annual Operating Surplus</b>	<b>6,048,624</b>	<b>6,048,624</b>	<b>7,574,928</b>	<b>3,822,389</b>
Fund Balance December 31	\$ 45,618,724	\$ 45,618,724	\$ 63,509,817	\$ 67,332,206
<b>Fund Balance as a Percentage of Revenues</b>	<b>11.0%</b>	<b>11.6%</b>	<b>16.1%</b>	<b>16.5%</b>

\*In 2017, the County set up a separate fund for the new Montgomery County Community College (MCCC) dedicated real estate tax millage rate. This adjusted 2017 Budget includes a deduction of \$22,332,000 of revenue and expense to reflect that change in 2017.

**GENERAL FUND DEPARTMENTAL REVENUES**

<b>DEPARTMENT</b>	<b>2017 Budget</b>	<b>2017 Projected</b>	<b>Proposed 2018 Budget</b>
Adult Probation*	\$ 1,600,581	\$ 1,607,030	\$ 2,357,030
Aging and Adult Services	2,500,000	2,256,000	2,270,000
Assets and Infrastructure	1,907,172	1,708,670	2,441,065
Board of Assessment	100,000	100,000	125,000
Children and Youth	375,500	495,750	460,500
Clerk of Courts	4,940,000	4,916,553	4,955,000
Conservation District	655,432	655,432	730,768
Coroner	430,850	371,000	438,147
Correction Facility	1,653,968	1,615,000	2,582,296
Courts	494,519	547,021	552,021
District Attorney	134,121	134,121	134,121
District Justices	2,800,000	2,500,000	2,550,000
Domestic Relations	6,048,030	5,299,600	5,985,630
Drug And Alcohol Programs	240,000	190,122	220,000
Driving Under the Influence Administration*	750,000	550,000	-
Health Department	1,566,000	1,500,000	1,608,363
Information Technology Solutions	60,000	60,000	70,000
Juvenile Probation	305,500	305,500	377,500
Law Library	23,000	22,075	23,000
Mental Health Programs	735,000	853,152	820,000
Planning Commission	1,243,005	1,253,173	1,280,014
Prothonotary	4,047,984	3,700,000	4,452,646
Public Defender	-	-	42,000
Public Safety	1,735,335	2,154,661	2,149,927
Purchasing	850	850	850
Recorder of Deeds	6,024,710	6,000,000	6,378,000
Register of Wills	2,730,000	2,700,000	2,730,000
Sheriff	2,937,130	2,900,000	3,332,530
Tax Claim Bureau	3,415,000	3,436,000	3,480,000
Treasurer	91,000	105,000	430,900
Youth Centers	100	100	100
Other Department Revenue	5,000	605,000	2,952,954
	<u>\$ 49,549,787</u>	<u>\$ 48,541,810</u>	<u>\$ 55,930,362</u>
<b><u>OTHER REVENUE</u></b>			
Interest	300,000	630,000	600,000
Recoverable Expenditures	904,000	680,000	1,865,000
Receipts in Lieu of Taxes	470,688	810,000	678,000
Bail Recovery	25,000	-	25,000
	<u>\$ 1,699,688</u>	<u>\$ 2,120,000</u>	<u>\$ 3,168,000</u>
<b>Total Departmental and Other Revenue</b>	<b><u>\$ 51,249,475</u></b>	<b><u>\$ 50,661,810</u></b>	<b><u>\$ 59,098,362</u></b>

\*In 2018, the County consolidated the Driving Under the Influence budget with the Adult Probation budget.

**GENERAL FUND DEPARTMENTAL GRANT REVENUES**

<b>DEPARTMENT</b>	<b>2017 Budget</b>	<b>2017 Projected</b>	<b>Proposed 2018 Budget</b>
Aging and Adult Services	15,313,500	16,239,340	15,967,800
Assets and Infrastructure	775,000	595,786	588,771
Children and Youth	23,410,650	22,571,185	23,700,351
Community Connections	216,500	225,469	229,169
Courts Admin	1,185,157	1,235,157	1,210,157
Day Care	28,708,653	29,590,037	30,017,484
District Attorney	377,899	370,020	486,250
Drug and Alcohol	5,007,254	4,773,608	4,676,679
Health Department	5,960,220	5,603,690	5,846,986
Juvenile Probation	7,223,024	7,309,389	7,309,389
Behavioral Health	46,401,194	46,713,554	48,176,027
Planning	295,000	373,103	231,750
Public Safety	525,446	523,815	537,046
Register of Wills	60,000	74,114	65,000
Pennsylvania Utility Realty Tax	230,000	210,161	210,000
Youth Centers	2,842,500	2,840,000	3,054,200
Other Grant Revenue	15,000	15,000	25,000
	<b><u>\$ 138,546,997</u></b>	<b><u>\$ 139,263,428</u></b>	<b><u>\$ 142,332,059</u></b>

**GENERAL FUND DEPARTMENTAL EXPENDITURES**

<b>DEPARTMENT</b>	<b>2017 Budget</b>	<b>2017 Projected</b>	<b>Proposed 2018 Budget</b>
Commissioners	\$ 2,850,854	\$ 2,850,854	\$ 3,053,877
Assets and Infrastructure	5,952,536	5,952,536	6,292,392
Board Of Assessment Appeals	3,388,184	3,388,184	3,444,257
Controller	1,891,069	1,891,069	2,025,953
Security	1,299,737	1,299,737	1,286,980
Commerce	465,739	465,739	2,048,814
Human Resources	1,084,875	1,084,875	1,011,291
Information Technology Solutions	7,429,627	7,429,627	7,301,392
Planning Commission	4,537,505	4,537,505	4,363,166
Public Defender	4,652,770	4,652,770	4,821,996
Purchasing	792,843	792,843	778,367
Recorder of Deeds	1,576,452	1,576,452	1,600,480
Tax Collector's Fees	1,370,000	1,370,000	1,618,000
Tax Claim Bureau	723,899	723,899	1,009,232
Treasurer	736,518	736,518	734,011
Voter Services	1,809,004	1,809,004	2,244,449
<b><i>Total County Administration</i></b>	<b>40,561,612</b>	<b>40,561,612</b>	<b>43,634,657</b>
<u>Judicial</u>			
Clerk of Courts	2,538,934	2,538,934	2,631,017
Coroner	1,663,431	1,663,431	1,730,888
Courts and Drug Court	17,127,488	17,127,488	17,707,955
Court Appointed Fees	930,000	930,000	1,116,000
District Attorney	16,532,268	16,532,268	17,127,511
District Justices	10,161,797	10,161,797	10,203,354
Domestic Relations	8,615,077	8,615,077	8,597,929
Jury Board	600,732	600,732	623,388
Law Library	758,155	758,155	756,544
Prothonotary	2,043,295	2,043,295	2,126,980
Register of Wills	1,189,239	1,189,239	1,245,385
Sheriff and Central Processing	9,952,854	9,952,854	9,985,318
<b><i>Total Judicial</i></b>	<b>72,113,270</b>	<b>72,113,270</b>	<b>73,852,269</b>
<u>Corrections</u>			
Adult Probation	9,233,699	9,233,699	10,100,984
Juvenile Probation	5,244,900	5,244,900	5,304,594
Child Care - Delinquent	10,178,000	10,178,000	9,932,794
Driving Under the Influence	493,494	493,494	-
Correction Facility	37,800,251	37,800,251	39,609,349
Youth Detention Center	4,657,743	4,657,743	4,722,275
<b><i>Total Corrections</i></b>	<b>67,608,087</b>	<b>67,608,087</b>	<b>69,669,996</b>

**GENERAL FUND DEPARTMENTAL EXPENDITURES**

<b>DEPARTMENT</b>	<b>2017 Budget</b>	<b>2017 Projected</b>	<b>Proposed 2018 Budget</b>
<u>Human Services</u>			
Aging and Adult Services	19,760,302	19,760,302	20,201,544
Children and Youth Admin	13,049,939	13,049,939	13,396,724
Child Care-Dependent	17,160,330	17,160,330	17,160,330
Day Care	28,809,883	28,809,883	30,157,035
Drug and Alcohol Programs	5,420,035	5,420,035	5,060,471
Behavioral Health Programs	49,141,859	49,141,859	50,830,054
Health Department	9,825,677	9,825,677	10,030,076
Community Connections	216,500	216,500	229,169
Youth Shelter Center	1,434,948	1,434,948	1,450,200
Parkhouse and Assisted Living	504,000	504,000	459,000
Veterans Affairs	539,752	539,752	575,235
<b><i>Total Human Services</i></b>	<b><u>145,863,225</u></b>	<b><u>145,863,225</u></b>	<b><u>149,549,838</u></b>
Public Safety	5,006,354	5,006,354	5,407,306
<b><i>Total Public Safety</i></b>	<b><u>5,006,354</u></b>	<b><u>5,006,354</u></b>	<b><u>5,407,306</u></b>
<u>Other</u>			
Insurance	1,655,000	1,655,000	1,755,000
Debt Services	43,854,802	43,854,802	45,312,607
Reduction in Staff Complement	(2,280,375)	(2,280,375)	(2,750,000)
Tax Refunds And Appraisals	1,000,000	1,000,000	1,000,000
Legal and Professional Fees	250,000	250,000	250,000
Non Contractual Wages	2,900,000	2,900,000	2,234,193
Miscellaneous	-	-	2,674,684
<b><i>Total Other</i></b>	<b><u>47,379,427</u></b>	<b><u>47,379,427</u></b>	<b><u>50,476,484</u></b>
<u>Transfers To Other Funds</u>			
Emergency Communications	1,000,000	1,000,000	1,779,076
<b><i>Total Transfers</i></b>	<b><u>1,000,000</u></b>	<b><u>1,000,000</u></b>	<b><u>1,779,076</u></b>
Subsidies*	30,010,335	7,678,335	8,795,406
<b><i>Total Subsidies</i></b>	<b><u>\$ 30,010,335</u></b>	<b><u>\$ 7,678,335</u></b>	<b><u>\$ 8,795,406</u></b>
<b>Total General Fund Expenditures</b>	<b><u>\$ 409,542,310</u></b>	<b><u>\$ 387,210,310</u></b>	<b><u>\$ 403,165,032</u></b>

\*2017 Projection net of MCCC dedicated funding (\$22,332,000)



**GENERAL FUND EXPENDITURES BY MAJOR CATEGORY**

<b>MAJOR EXPENDITURE CATEGORY</b>	<b>2017 Budget</b>	<b>2017 Budget*</b>	<b>Proposed 2018 Budget</b>
Full-time Wages	\$ 116,749,771	\$ 116,749,771	\$ 124,787,364
Part-time Wages	4,238,189	4,238,189	4,345,222
Employee Benefits			
Medical, Dental, Long Term Disability	27,394,495	27,394,495	28,694,223
Social Security	8,880,684	8,880,684	8,929,564
Pension	8,393,117	8,393,117	8,170,842
Life Insurance, Unemployment, and Workers	1,416,266	1,416,266	1,663,349
Unused Leave Time	1,369,831	1,369,831	1,377,371
Tuition Reimbursement Program	<u>150,914</u>	<u>150,914</u>	<u>151,744</u>
Subtotal	47,605,307	47,605,307	48,987,093
Supplies/Maintenance/Training	10,118,831	10,118,831	10,144,966
Contracted Services	136,877,884	136,877,884	140,336,353
Equipment	1,375,913	1,375,913	1,494,271
Utilities	3,206,087	3,206,087	3,747,321
Debt Service	43,854,802	43,854,802	45,246,150
Subsidies/Earmarks*	30,750,784	8,418,784	9,408,552
Other	<u>14,764,742</u>	<u>14,764,742</u>	<u>14,667,743</u>
<b>Total</b>	<b><u>\$ 409,542,310</u></b>	<b><u>\$ 387,210,310</u></b>	<b><u>\$ 403,165,035</u></b>

\*In 2017, the County set up a separate fund for the new Montgomery County Community College (MCCC) dedicated real estate tax millage rate. This adjusted 2017 Budget includes a deduction of \$22,332,000 of revenue and expense to reflect that change in 2017.

<b>HEALTH CHOICES FUND</b>	<b>2017 Budget</b>	<b>Proposed 2018 Budget</b>
<b><u>Revenues</u></b>		
Commonwealth of Pennsylvania Grant	\$ 126,156,000	\$ 140,000,000
Total Revenues	<u>126,156,000</u>	<u>140,000,000</u>
Cash Balance January 1	-	-
<b>Total Revenues and Balance</b>	<b><u><u>126,156,000</u></u></b>	<b><u><u>140,000,000</u></u></b>
<b><u>Expenditures</u></b>		
Contracted Services	116,468,773	116,693,388
Salaries and Wages	788,613	965,724
Operational Expenditures	19,509,072	18,676,332
Employee Benefits and Indirect Costs	<u>206,773</u>	<u>264,636</u>
Total Expenditures	136,973,231	136,600,080
Unappropriated Balance	<u>(10,817,231)</u>	<u>3,399,920</u>
<b>Total Expenditures and Balance</b>	<b><u><u>\$ 126,156,000</u></u></b>	<b><u><u>\$ 140,000,000</u></u></b>

<b>EMERGENCY DISPATCH SERVICES (911 FUND)</b>	<b>2017 Budget</b>	<b>2018 Proposed Budget</b>
<b><u>Revenues</u></b>		
Wireless and Land Line Fees	\$ 15,177,714	\$ 15,228,980
General Fund Subsidy	1,000,000	1,779,076
Grants	-	388,000
Total Revenues	<u>16,177,714</u>	<u>17,396,056</u>
Cash Balance January 1	-	-
<b>Total Revenues and Balance</b>	<b><u><u>16,177,714</u></u></b>	<b><u><u>17,396,056</u></u></b>
<b><u>Expenditures</u></b>		
Salaries and Wages	8,969,475	9,760,783
Operational Expenditures	4,086,836	4,416,871
Employee Benefits	3,121,403	3,218,402
Equipment Upgrades	<u>-</u>	<u>-</u>
Total Expenditures	16,177,714	17,396,056
Unappropriated Balance	<u>-</u>	<u>-</u>
<b>Total Expenditures and Balance</b>	<b><u><u>\$ 16,177,714</u></u></b>	<b><u><u>\$ 17,396,056</u></u></b>

LIQUID FUELS TAX FUND	2017 Budget	Proposed 2018 Budget
<b><u>Revenues</u></b>		
Commonwealth of Pennsylvania	\$ 1,751,785	\$ 1,737,432
County Motor Vehicle Registration Fee*	3,300,000	-
Other	97,800	120,800
Total Revenues	5,149,585	1,858,232
Cash Balance January 1	-	46,702
<b>Total Revenues and Balance</b>	<b>5,149,585</b>	<b>1,904,934</b>
<b><u>Expenditures</u></b>		
Salaries and Wages	552,108	617,780
Maintenance of Roads and Bridges	4,212,447	1,015,832
Employee Benefits	250,868	271,322
Total Expenditures	5,015,423	1,904,934
Unappropriated Balance	134,162	-
<b>Total Expenditures and Balance</b>	<b>\$ 5,149,585</b>	<b>\$ 1,904,934</b>

\*County established a separate Motor Vehicle Registration Fund in 2017.

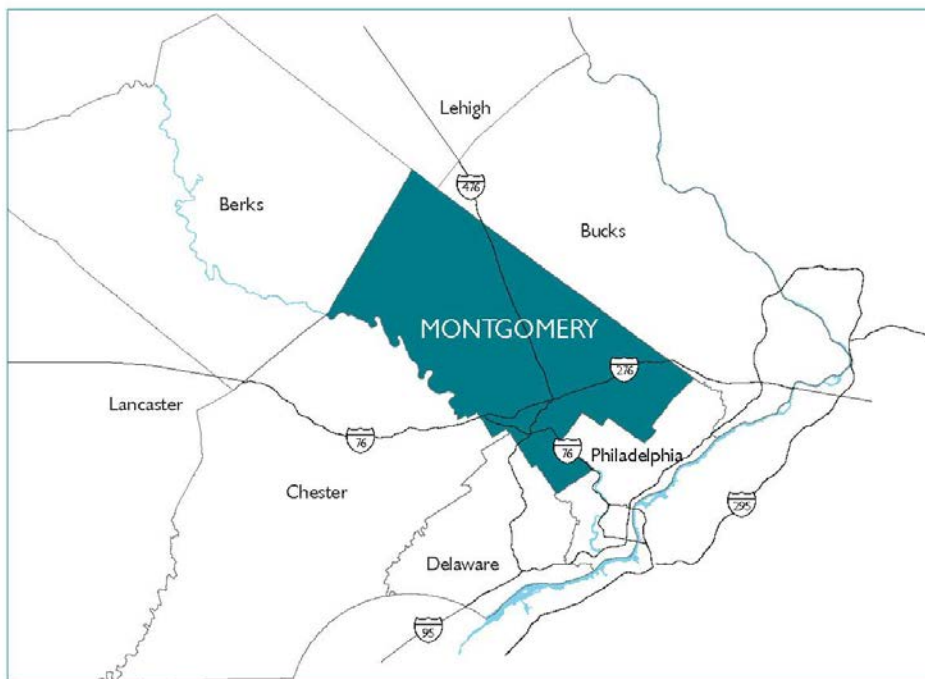
MOTOR VEHICLE REGISTRATION FUND	2017 Budget	2018 Proposed Budget
<b><u>Revenues</u></b>		
County Motor Vehicle Registration Fee	\$ -	\$ 3,300,000
Total Revenues	-	3,300,000
Cash Balance January 1	-	3,300,000
<b>Total Revenues and Balance</b>	<b>-</b>	<b>6,600,000</b>
<b><u>Expenditures</u></b>		
County Transportation Improvement Program	-	1,000,000
Maintenance of Roads and Bridges	-	2,000,000
Debt Service	-	610,400
Total Expenditures	-	3,610,400
Unappropriated Balance	-	2,989,600
<b>Total Expenditures and Balance</b>	<b>\$ -</b>	<b>\$ 6,600,000</b>

<b>SELF INSURANCE FUND</b>	<b>2017 Budget</b>	<b>Proposed 2018 Budget</b>
<b><u>Revenues</u></b>		
General Fund Appropriation	\$ 1,000,000	\$ 200,000
Settlements and Premium Adjustments	50,000	50,000
Interest	25,000	2,000
Total Revenues	<u>1,075,000</u>	<u>252,000</u>
Cash Balance January 1	<u>1,550,000</u>	<u>698,000</u>
<b>Total Revenues and Balance</b>	<b><u>2,625,000</u></b>	<b><u>950,000</u></b>
<b><u>Expenditures</u></b>		
Claims	1,500,000	800,000
Trustee and Legal Fees	20,000	20,000
General Administration	30,000	30,000
Total Expenditures	<u>1,550,000</u>	<u>850,000</u>
Unappropriated Balance	<u>1,075,000</u>	<u>100,000</u>
<b>Total Expenditures and Balance</b>	<b><u>\$ 2,625,000</u></b>	<b><u>\$ 950,000</u></b>

<b>MONTGOMERY COUNTY COMMUNITY COLLEGE FUND</b>	<b>2017 Budget</b>	<b>2018 Proposed Budget</b>
<b><u>Revenues</u></b>		
Real Estate Taxes	\$ 22,322,000	\$ 22,758,200
Total Revenues	<u>22,322,000</u>	<u>22,758,200</u>
Cash Balance January 1	<u>-</u>	<u>-</u>
<b>Total Revenues and Balance</b>	<b><u>22,322,000</u></b>	<b><u>22,758,200</u></b>
<b><u>Expenditures</u></b>		
Transfer to Montgomery County Community College	<u>22,322,000</u>	<u>22,758,200</u>
Total Expenditures	<u>22,322,000</u>	<u>22,758,200</u>
Unappropriated Balance	<u>-</u>	<u>-</u>
<b>Total Expenditures and Balance</b>	<b><u>\$ 22,322,000</u></b>	<b><u>\$ 22,758,200</u></b>

# PROPOSED 2018 BUDGET

## SUPPLEMENTAL INFORMATION



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### Montgomery County Statistics

**Population**  
821,725

**Area**  
487 Square  
Miles

**Total Market  
Valuation of  
Real Estate**  
\$112 Billion  
3<sup>rd</sup> highest in PA

**County Bridges**  
131

**County Roads**  
75 miles

**Unemployment  
Rate**  
(as of Sept 2017)

County  
3.7%

Pennsylvania  
4.8%

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**COUNTY OF MONTGOMERY, PENNSYLVANIA****MISCELLANEOUS STATISTICS**

Proposed 2018 Budget

Information as of December 31, 2016

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Date founded:	1784		
Form of government:	County		
Area:	487 square miles		
Number of Municipalities:	38 Townships 24 Boroughs		
Miles of roads:	75 - County		
County bridges:	131		
Airports:	6		
Passenger Rail Stations:	41		
Fire / ambulance protection:	100 Fire Stations 76 Ambulance and EMS Stations		
Police protection:	50 Municipal Police Departments 2 State Police Barracks 1 County Detective		
Hospitals and medical centers:	18		
Number of school districts:	23		
Number of colleges:	20		
Major county parks:			Trail
	<u>Park</u>	<u>Acres</u>	<u>Miles</u>
	Central Perkiomen Valley Park	800	19
	Green Lane Park	3,400	25
	Lock 60 at the Schuylkill Canal Park	-	5
	Lorimer Park	230	5.4
	Lower Perkiomen Valley Park	107	-
	Norristown Farm Park	690	8
	Upper Schuylkill Valley Park	15	-
County employees:	2,472 - Full-time 423 - Part-time		
Public libraries:	36		
Registered voters:	554,701		

**COUNTY OF MONTGOMERY, PENNSYLVANIA**

**PROPERTY TAX LEVIES AND COLLECTIONS**

Proposed 2018 Budget

Information as of December 31, 2016

Year	Total Tax Levy	Current tax Collections	Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections	Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Tax Levy
2007	\$ 164,125,951	\$ 157,343,902	95.9	\$ 5,073,116	\$ 162,417,018	99.0	\$ 4,474,019	2.7
2008	157,057,702	150,308,647	95.7	4,692,942	155,001,589	98.7	4,277,281	2.7
2009	157,735,700	150,947,149	95.7	6,586,925	157,534,074	99.9	4,088,118	2.6
2010	157,900,437	151,400,359	95.9	5,558,755	156,959,114	99.4	3,841,077	2.4
2011	157,777,524	152,573,530	96.7	4,052,609	156,626,139	99.3	3,974,063	2.5
2012	184,413,355	178,083,740	96.6	3,111,437	181,195,177	98.3	4,755,359	2.6
2013	185,209,756	178,107,747	96.2	5,206,706	183,314,453	99.0	4,707,378	2.5
2014	186,493,180	179,765,119	96.4	4,901,541	184,666,660	99.0	4,644,677	2.5
2015	187,658,793	180,366,428	96.1	5,136,208	185,502,636	98.9	4,323,762	2.3
2016	207,211,277	199,860,434	96.5	3,836,608	203,697,042	98.3	1,663,590	0.8

**COUNTY OF MONTGOMERY, PENNSYLVANIA**  
**PRINCIPAL TAXPAYERS**  
Proposed 2018 Budget  
Information as of December 31, 2016

Business	Type of Business	2016 Assessment			2007 Assessment		
		Assessed Valuation	Rank	% of Total Assessed Valuation	Assessed Valuation	Rank	% of Total Assessed Valuation
Merck & Co., Inc.	Pharmaceuticals	\$ 564,823,700	1	0.94%	\$ 559,270,920	1	0.97%
Simons Properties	Commercial Real Estate	494,687,020	2	0.82%			
Liberty Properties	Real Estate Investment	259,665,750	3	0.43%	363,830,140	4	0.63%
Brandywine Operating Partnership	Real Estate and Investment Services	247,011,150	4	0.41%	384,345,275	3	0.67%
Neilson-Sunderland Partnership	Real Estate Investment	226,725,050	5	0.38%			
Wyeth / Pfizer	Pharmaceuticals	185,832,820	6	0.31%	185,804,190	6	0.32%
The Westover Companies	Property Management	138,663,820	7	0.23%			
Johnson and Johnson	Pharmaceuticals and Medical Devices	126,589,780	8	0.21%			
GlaxoSmithKline LLC	Pharmaceuticals	120,766,923	9	0.20%	242,665,430	5	0.42%
A.C.T.S., Inc.	Retirement Communities	110,774,480	10	0.18%	108,888,260	9	0.19%
Total Principal Taxpayers 2016		<u>\$ 2,475,540,493</u>		<u>4.12%</u>			
King of Prussia Associates	Commercial Real Estate				393,223,480	2	0.69%
Pulver - Tower Bridge Associates	Real Estate Developer				144,712,990	7	0.25%
Guntram Weissenberger	Real Estate Developer				129,136,220	8	0.23%
Montgomeryville Associates	Real Estate Agency				104,442,480	10	0.18%
Total Principal Taxpayers 2007					<u>\$ 2,616,319,385</u>		<u>4.56%</u>



**COUNTY OF MONTGOMERY, PENNSYLVANIA**

**ASSESSED VALUE AND ESTIMATED MARKET VALUE OF TAXABLE PROPERTY**

Proposed 2018 Budget

Information as of December 31, 2016

Year	Residential	Commercial	Farm	Industrial	Total Taxable Assessed Value	Exempt	Total Direct Tax Rate	Estimated Actual Market Value	Assessed Value as a Percent
2007	\$ 42,056,880,400	\$ 12,954,775,092	\$ 243,082,385	\$ 2,111,145,936	\$ 57,365,883,813	\$ 6,183,825,260	2.84	\$ 107,426,748,713	53.4
2008	42,529,062,250	13,048,555,830	249,647,015	2,096,179,993	\$ 57,923,445,088	6,203,512,385	2.695	114,247,426,209	50.7
2009	42,840,931,718	13,101,986,082	264,978,775	2,095,280,483	\$ 58,303,177,058	6,352,174,735	2.695	114,770,033,578	50.8
2010	42,959,085,243	13,062,499,721	269,507,925	2,070,425,829	\$ 58,361,518,718	6,543,143,805	2.695	108,076,886,514	54.0
2011	43,028,101,650	13,059,462,086	274,369,045	2,061,968,804	\$ 58,423,901,585	6,603,652,996	2.695	104,142,427,067	56.1
2012	43,088,082,252	12,891,230,293	277,940,595	2,035,650,713	\$ 58,292,903,853	6,734,524,456	3.152	100,777,711,098	57.8
2013	43,232,428,013	13,003,918,743	309,645,365	1,992,772,589	\$ 58,538,764,710	6,871,867,986	3.152	94,417,362,435	62.0
2014	43,447,113,902	13,187,912,715	312,411,055	1,990,183,258	\$ 58,937,620,930	6,901,141,321	3.152	92,911,557,375	63.4
2015	43,624,943,735	13,413,497,080	313,196,595	1,989,969,213	\$ 59,341,606,623	6,838,349,055	3.152	103,202,794,126	57.5
2016	43,817,422,923	13,531,318,200	318,473,955	1,978,935,448	\$ 59,646,150,526	6,940,283,775	3.459	106,321,123,923	56.1

**COUNTY OF MONTGOMERY, PENNSYLVANIA**  
**REAL ESTATE ASSESSMENT SUMMARY**  
Proposed 2018 Budget  
Information as of October 30, 2017

Montgomery County Land Use	Total Parcels	Net Assessed Value	Average Assessed Value	Median Assessed Value	Average Estimated Market Value	Median Estimated Market Value	County Real Estate Tax	Percent of Real Estate Tax
<b>Taxable Properties</b>								
Apartments <sup>1</sup>	669	\$ 2,120,191,475	\$ 3,169,195	\$ 638,000	\$ 5,858,031	\$ 1,179,298	\$ 7,333,742	3.51%
Commercial/Industrial	12,725	12,394,572,244	974,033	235,160	1,800,431	434,677	42,872,825	20.54%
Hospital & Medical Taxable	19	69,806,875	3,674,046	1,597,620	6,791,213	2,953,087	241,462	0.12%
Institutional Taxable	281	733,501,889	2,610,327	385,350	4,825,004	712,292	2,537,183	1.22%
Land Commercial/Industrial	1,576	174,707,124	110,855	31,670	204,907	58,540	604,312	0.29%
Land Residential	10,878	266,495,715	24,499	5,000	45,284	9,242	921,809	0.44%
Multiple Family Residential	7,618	1,242,523,316	163,104	125,975	301,485	232,856	4,297,888	2.06%
Other	5,990	605,660,371	101,112	7,295	186,898	13,484	2,094,979	1.00%
Public Utilities Taxable	125	52,615,210	420,922	26,420	778,044	48,835	181,996	0.09%
Single Family Dwelling	251,501	42,679,445,705	169,699	142,570	313,676	263,530	147,628,203	70.73%
<b>Total</b>	<b>291,382</b>	<b>\$ 60,339,519,924</b>	<b>\$ 207,080</b>	<b>\$ 139,560</b>	<b>\$ 382,774</b>	<b>\$ 257,967</b>	<b>\$ 208,714,399</b>	<b>100.00%</b>
<b>Tax Exempt Properties</b>								
Government and Public Utilities	882	\$ 197,540,070	\$ 223,968	\$ 46,410	\$ 413,990	\$ 85,786	0	0%
Hospital and Medical	96	659,287,980	6,867,583	361,295	12,694,239	667,828	0	0%
Institutional	2,518	4,368,703,247	1,734,989	239,435	3,207,004	442,579	0	0%
Other	5,628	1,843,542,743	327,566	47,960	605,483	88,651	0	0%
<b>Total</b>	<b>9,124</b>	<b>\$ 7,069,074,040</b>	<b>\$ 774,778</b>	<b>\$ 77,420</b>	<b>\$ 1,432,122</b>	<b>\$ 143,105</b>	<b>0</b>	<b>0%</b>

1. Total number of apartment units is 40,278.  
Source: Montgomery County Board of Assessment

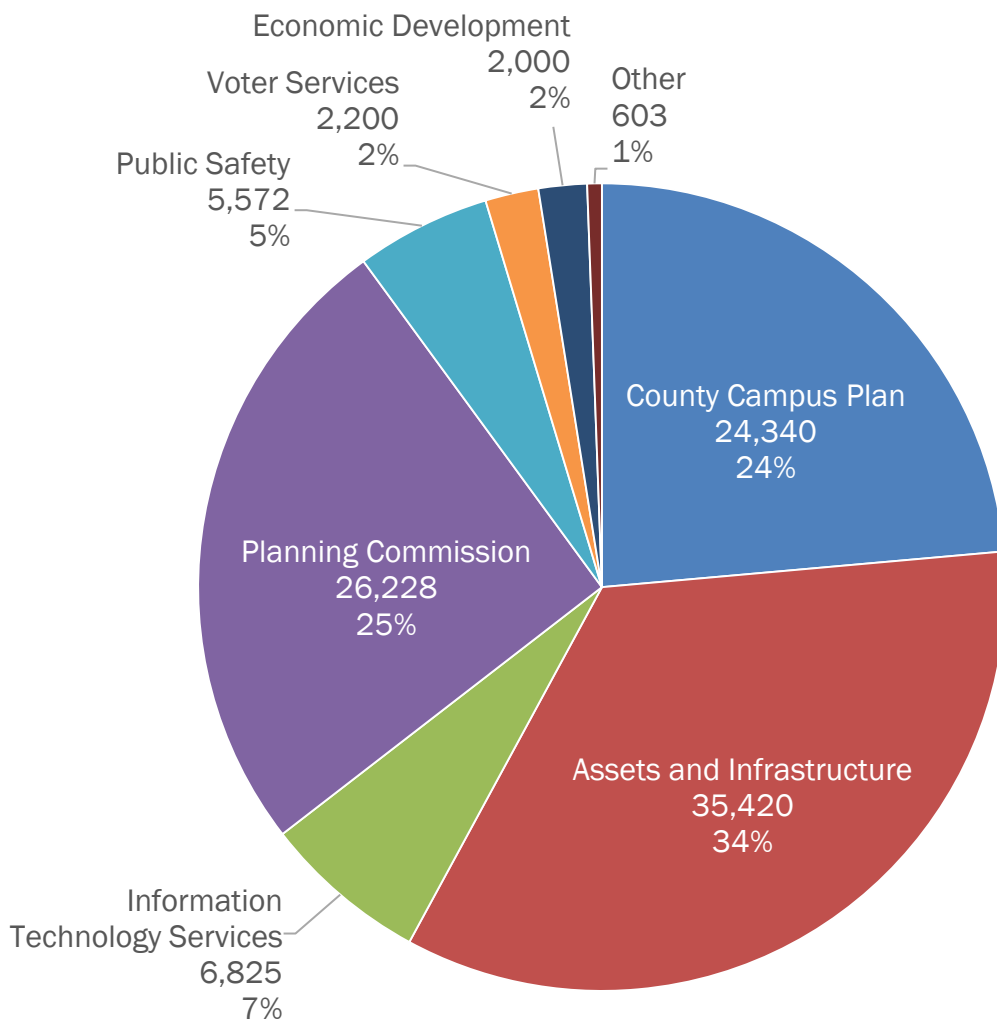
**Single Family Residential Housing Summary**

Property Market Value	Total Parcels	Percent of Total Single Family Parcels	Average Assessed Value	Average Estimated Market Value	Average County Real Estate Tax*	Average MCCC Real Estate Tax*
Over \$828,000	6,206	2.47%	\$ 682,131	\$ 1,260,879	\$ 2,359	\$ 266
\$414,000 - \$828,000	38,698	15.39%	293,350	542,236	1,015	114
Under \$414,000	206,597	82.14%	131,145	242,411	454	51
<b>Total</b>	<b>251,501</b>	<b>100.00%</b>	<b>\$ 169,999</b>	<b>\$ 313,676</b>	<b>\$ 588</b>	<b>\$ 66</b>

\*Montgomery County General Fund Real Estate Tax at 3.459 mills and Montgomery County Community College (MCCC) at 0.39 mills

# PROPOSED 2018 CAPITAL IMPROVEMENT PLAN

2018 Capital Improvement Plan by Department  
(all funds, in thousands)



## Capital Improvement Plan Highlights

**Total 2018 Capital Budget**  
\$103,186,000

**2018 Capital Grant Revenue Budget**  
\$25,051,000

**2018 County Capital Funds Budget**  
\$78,135,000

# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
<b>CAPITAL PLAN TOTAL:</b>	County	78,135	62,146	113,101	106,139	90,543	140,281	450,064
	Revenue	25,051	42,870	41,867	31,798	35,470	67,921	177,057
	<b>Total:</b>	<b>103,186</b>	<b>105,016</b>	<b>154,968</b>	<b>137,938</b>	<b>126,014</b>	<b>208,202</b>	<b>627,121</b>
County Campus Plan	County	24,340	24,980	71,860	70,950	79,290	49,320	271,420
	Revenue	0	0	0	0	0	0	0
	<b>Total:</b>	<b>24,340</b>	<b>24,980</b>	<b>71,860</b>	<b>70,950</b>	<b>79,290</b>	<b>49,320</b>	<b>271,420</b>
Campus Plan - Justice Center	County	11,790	11,140	60,050	63,220	73,390	22,930	219,590
Campus Plan - OMP Re-Skin	County	11,350	11,850	3,800	0	0	23,200	27,000
Campus Plan - Security Upgrades to OMP	County	500	0	0	0	0	500	500
Campus Plan - Ancillary Parking	County	700	1,990	8,010	7,730	5,900	2,690	24,330
Assets and Infrastructure	County	22,696	5,432	13,386	8,010	(4,507)	28,128	45,016
	Revenue	12,723	16,009	22,538	17,168	21,701	28,732	90,140
	<b>Total:</b>	<b>35,420</b>	<b>21,441</b>	<b>35,924</b>	<b>25,178</b>	<b>17,194</b>	<b>56,860</b>	<b>135,156</b>
<i>Public Property</i>	County	4,619	85	100	50	50	4,703	4,903
	Revenue	0	0	0	0	0	0	0
	<b>Total:</b>	<b>4,619</b>	<b>85</b>	<b>100</b>	<b>50</b>	<b>50</b>	<b>4,703</b>	<b>4,903</b>
Public library floor replacement	County	15	0	0	0	0	15	15
Courthouse Carpet Replacements	County	20	0	0	0	0	20	20
Emergency Capital Needs	County	50	50	50	50	50	100	250
Voters Warehouse Renovation	County	770	0	0	0	0	770	770
Exhaust Fan Replacement	County	20	0	0	0	0	20	20
Retrofit Fleet Bay for DA Forensics	County	0	0	50	0	0	0	50
Renovation of DeKalb Lot	County	10	35	0	0	0	44	44
EOC Warehouse and Maint Facility	County	3,070	0	0	0	0	3,070	3,070
GPS Tracking Equipment for fleet	County	40	0	0	0	0	40	40
Public Property new vehicles	County	129	0	0	0	0	129	129
Renovation of Historic Prison	County	250	0	0	0	0	250	250
Renovation of Peter Wentz Shop	County	15	0	0	0	0	15	15
Camp Rainbow Infrastructure	County	11	0	0	0	0	11	11
Renovation of JPO Parking Lot	County	32	0	0	0	0	32	32
OMP Infrastructure Improvements	County	109	0	0	0	0	109	109
County Owned Property Improvements	County	40	0	0	0	0	40	40
Willow Grove Building Improvements	County	39	0	0	0	0	39	39

# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
<b><i>Parks Trails Historic Sites</i></b>								
	<i>County</i>	8,819	1,022	1,730	1,419	399	9,841	13,389
	<i>Revenue</i>	1,900	4,900	0	0	0	6,800	6,800
	<b>Total:</b>	<b>10,719</b>	<b>5,922</b>	<b>1,730</b>	<b>1,419</b>	<b>399</b>	<b>16,641</b>	<b>20,189</b>
Mill Grove Visitor Cntr / House Barn	County	4,400	(1,400)	0	0	0	3,000	3,000
Mill Grove Visitor Cntr / House Barn	Revenue	1,700	4,800	0	0	0	6,500	6,500
Mill Grove Renovation	County	60	0	0	0	0	60	60
Central Perkiomen Valley renovations	County	25	0	0	0	0	25	25
Renovation of Green Lane Facilities	County	237	40	0	0	0	277	277
New restroom building	County	225	0	0	0	0	225	225
Renovation of Lock 60 Facilities	County	135	0	0	0	0	135	135
Renovation of Lorimer Park	County	330	320	400	100	0	650	1,150
Renovation of LPV Facilities	County	63	0	0	0	0	63	63
Ranger and Maint Building -LPVP	County	440	0	0	0	0	440	440
Replacement of NFP Bridge 1502	County	30	300	0	0	0	330	330
Construction of NFP park entrance	County	0	0	40	500	0	0	540
Replacement of NFP Hospital Bridge	County	300	0	0	0	0	300	300
Renovation of Norristown Farm Park	County	985	420	580	370	200	1,405	2,555
Renovation of PGM Facilities	County	35	0	0	0	0	35	35
Upgrade Pennypacker Mills facilities	County	45	525	500	0	0	570	1,070
IT infrastructure upgrades	County	104	75	0	0	0	179	179
PTSH Vehicles	County	504	312	180	129	99	816	1,224
Renovation of Peter Wentz Farm Park	County	188	255	30	320	100	443	893
PTHS Trail and Site Upgrades	County	78	0	0	0	0	78	78
Upgrade Sunrise Mills facilities	County	40	105	0	0	0	145	145
Upper Schuylkill Valley Park renovations	County	345	70	0	0	0	415	415
Permanent Restroom Construction	County	250	0	0	0	0	250	250
Develop trail btw L60 and USVP	County	0	0	0	0	0	0	0
Develop trail btw L60 and USVP	Revenue	200	100	0	0	0	300	300
<b><i>Roads &amp; Bridges</i></b>								
	<i>County</i>	9,258	4,325	11,556	6,541	(4,956)	13,583	26,724
	<i>Revenue</i>	10,823	11,109	22,538	17,168	21,701	21,932	83,340
	<b>Total:</b>	<b>20,082</b>	<b>15,434</b>	<b>34,094</b>	<b>23,709</b>	<b>16,745</b>	<b>35,516</b>	<b>110,064</b>
Bergey Mill Bridge 146	County	428	1,320	2,800	0	0	1,748	4,548
Black Rock Road Bridge 7	County	0	0	0	0	0	0	0
Black Rock Road Bridge 7	Revenue	242	0	0	0	0	242	242
Butler Pike Bridge 83	County	82	36	450	250	(250)	118	568
Butler Pike Bridge 83	Revenue	238	214	800	1,000	250	452	2,502
Church Road Bridge	County	38	38	39	0	0	76	115
Camp Wawa Bridge 150	County	0	0	0	0	0	0	0
Camp Wawa Bridge 150	Revenue	200	760	1,680	0	0	960	2,640
Conshohocken Street Bridge 4	County	485	0	0	0	0	485	485
Davis Grove Bridge 119	County	0	0	0	0	0	0	0

# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
Davis Grove Bridge 119	Revenue	200	430	728	0	0	630	1,358
Deep Creek Bridge 260	County	0	0	0	0	0	0	0
Deep Creek Bridge 260	Revenue	336	0	0	0	0	336	336
Easton Road Bridge 268	County	1,400	(1,337)	0	0	0	63	63
Easton Road Bridge 268	Revenue	0	1,337	0	0	0	1,337	1,337
Fetter Mill Road Bridge 27	County	119	522	(436)	(71)	0	642	134
Fetter Mill Road Bridge 27	Revenue	346	1,678	736	71	0	2,024	2,831
Fruitville Road Bridge	County	68	78	(4)	81	1,621	146	1,845
Fruitville Road Bridge	Revenue	207	422	404	532	4,525	629	6,089
Hedrick Road Bridge 217	County	175	400	0	0	0	575	575
Henry Road Bridge 274	County	113	598	0	0	0	711	711
Keim Street Bridge 190	County	203	124	2,161	298	(2,157)	327	628
Keim Street Bridge 190	Revenue	667	1,093	6,765	8,628	2,157	1,760	19,311
King Road Bridge 294	County	0	0	0	0	0	0	0
King Road Bridge 294	Revenue	376	0	0	0	0	376	376
Luthern Road Bridge 163	County	0	0	0	0	0	0	0
Luthern Road Bridge 163	Revenue	200	355	896	0	0	555	1,451
Mill Creek Road Bridge 6	County	0	0	0	0	0	0	0
Mill Creek Road Bridge 6	Revenue	200	430	840	0	0	630	1,470
Moreland Ave Bridge	County	275	50	1,600	1,100	(2,420)	325	605
Moreland Ave Bridge	Revenue	0	0	0	0	2,420	0	2,420
Morris Road Bridge 8	County	0	0	0	0	0	0	0
Morris Road Bridge 8	Revenue	1,200	0	0	0	0	1,200	1,200
Moyer Road Bridge 262	County	271	50	2,855	1,845	(4,017)	321	1,004
Moyer Road Bridge 262	Revenue	0	0	0	0	4,017	0	4,017
Old Gulph Road Bridge 9	County	0	0	0	0	0	0	0
Old Gulph Road Bridge 9	Revenue	241	0	0	0	0	241	241
Old Gravel Pike Bridge 101	County	0	0	0	0	0	0	0
Old Gravel Pike Bridge 101	Revenue	200	355	560	0	0	555	1,115
Old Reading Pike Bridge 243	County	0	0	0	0	0	0	0
Old Reading Pike Bridge 243	Revenue	1,407	0	0	0	0	1,407	1,407
Old Reading Pike Bridge 243 - PUC	County	468	0	0	0	0	468	468
Paper Mill Road Bridge 206	County	1,361	0	0	0	0	1,361	1,361
Peevy Road Bridge 231	County	1,350	0	0	0	0	1,350	1,350
Rices Mill Road Bridge 56	County	0	0	0	0	0	0	0
Rices Mill Road Bridge 56	Revenue	250	430	1,120	0	0	680	1,800
Rostkowski Road Bridge 296	County	0	0	0	0	0	0	0
Rostkowski Road Bridge 296	Revenue	200	380	840	0	0	580	1,420
Rittenhouse Road Bridge 224	County	0	0	0	0	0	0	0
Rittenhouse Road Bridge 224	Revenue	583	0	0	0	0	583	583
Rupert Road Bridge 122	County	667	0	0	0	0	667	667
Sterigere St Bridge 177	County	0	0	0	0	0	0	0
Sterigere St Bridge 177	Revenue	200	701	1,344	0	0	901	2,245
Stump Road Bridge 162	County	0	0	0	0	0	0	0

# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
Stump Road Bridge 162	Revenue	200	380	840	0	0	580	1,420
West Valley Green Road Bridge 59	County	90	15	(73)	938	166	105	1,136
West Valley Green Road Bridge 59	Revenue	330	385	148	2,387	3,159	715	6,409
Waverly Road Bridge 275	County	0	0	0	0	0	0	0
Waverly Road Bridge 275	Revenue	250	250	250	1,250	0	500	2,000
Butler Pike Bridge 83A	County	0	0	0	0	0	0	0
Butler Pike Bridge 83A	Revenue	0	0	200	300	1,680	0	2,180
Germantown Pike Bridge 181	County	0	0	0	0	0	0	0
Germantown Pike Bridge 181	Revenue	0	0	100	200	1,680	0	1,980
Ludwig Road Bridge 207	County	0	0	0	0	0	0	0
Ludwig Road Bridge 207	Revenue	150	380	560	0	0	530	1,090
Morden Road Bridge 44	County	0	0	0	0	0	0	0
Morden Road Bridge 44	Revenue	0	200	300	1,120	1,814	200	3,434
Plymouth Road Bridge	County	0	0	0	0	0	0	0
Plymouth Road Bridge	Revenue	100	225	605	840	0	325	1,770
Roberts Road Bridge 145	County	0	0	0	0	0	0	0
Roberts Road Bridge 145	Revenue	0	100	1,320	0	0	100	1,420
Swamp Pike Bridge 166	County	0	0	0	0	0	0	0
Swamp Pike Bridge 166	Revenue	200	380	896	0	0	580	1,476
Swamp Road Bridge 172	County	0	0	0	0	0	0	0
Swamp Road Bridge 172	Revenue	100	225	605	840	0	325	1,770
New RB Maintenance Facility	County	500	0	0	0	0	500	500
Improvements to Facility Yards	County	50	50	0	0	0	100	100
Miscellaneous Unanticipated Projects	County	100	100	100	100	100	200	500
Annual road repaving cycle	County	400	2,000	2,000	2,000	2,000	2,400	8,400
Annual road repaving cycle	Revenue	2,000	0	0	0	0	2,000	2,000
Roads crew vehicle replacements	County	196	280	65	0	0	476	541
Drainage solution for Vistiin property	County	420	0	0	0	0	420	420

# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
<b>Information Technology Services</b>								
	County	6,825	5,154	3,395	4,895	3,895	11,979	24,164
	Revenue	0	0	0	0	0	0	0
	<b>Total:</b>	<b>6,825</b>	<b>5,154</b>	<b>3,395</b>	<b>4,895</b>	<b>3,895</b>	<b>11,979</b>	<b>24,164</b>
Bandwidth upgrade for cloud svcs	County	29	29	0	0	0	58	58
County wide customer system	County	1,000	700	700	500	500	1,700	3,400
County Electronic Doc Mgmt	County	0	0	300	2,000	1,000	0	3,300
MCHD Electronic Medical Records	County	0	1,000	0	0	0	1,000	1,000
Capital Equipment upgrade	County	100	100	100	100	0	200	400
Fiber and ISP connectivity	County	400	400	0	0	0	800	800
Firewall and web filter replacement	County	275	0	0	0	0	275	275
County financial system upgrade	County	1,200	0	0	0	0	1,200	1,200
Microsoft Software Licensing	County	1,876	2,000	1,900	1,900	2,000	3,876	9,676
County wide security upgrade	County	800	250	250	250	250	1,050	1,800
Sharepoint System Build	County	250	250	0	0	0	500	500
Network wiring installation	County	145	145	145	145	145	290	725
Storage Area Network upgrade	County	750	0	0	0	0	750	750
Software Management System	County	0	280	0	0	0	280	280
<b>Planning Commission</b>								
	County	13,961	19,752	16,811	16,246	8,829	33,713	75,599
	Revenue	12,267	26,861	19,329	14,630	13,769	39,128	86,856
	<b>Total:</b>	<b>26,228</b>	<b>46,613</b>	<b>36,140</b>	<b>30,876</b>	<b>22,598</b>	<b>72,841</b>	<b>162,455</b>
Bridgeport Loop Trail	County	0	0	0	0	0	0	0
Bridgeport Loop Trail	Revenue	0	0	50	281	0	0	331
Chester Valley Trail	County	28	0	0	0	0	28	28
Chester Valley Trail	Revenue	1,740	5,050	5,050	0	0	6,790	11,840
Cross County Trail	County	0	1,185	500	0	0	1,185	1,685
Cross County Trail	Revenue	60	1,500	1,500	0	0	1,560	3,060
Cresheim Valley Trail	County	0	0	225	150	0	0	375
Cresheim Valley Trail	Revenue	0	0	25	350	0	0	375
Erdenheim Farm Trail Connection	County	2,775	2,100	0	0	0	4,875	4,875
Erdenheim Farm Trail Connection	Revenue	525	400	0	0	0	925	925
Farmland Preservation Program	County	1,000	1,000	1,000	1,000	1,000	2,000	5,000
Farmland Preservation Program	Revenue	50	50	50	50	50	100	250
Montco 2040 Grant Program	County	1,623	1,685	1,500	1,500	1,500	3,308	7,808
Open Space and Park Expansion	County	1,500	3,800	3,000	3,000	0	5,300	11,300
Pennypack Trail	County	160	350	0	0	0	510	510
Pennypack Trail	Revenue	60	0	0	0	0	60	60
Schuykill River Trail	County	76	0	0	0	0	76	76
Schuykill River Trail	Revenue	482	0	0	0	0	482	482
SEPTA Capital Share	County	1,400	1,400	1,400	1,400	1,400	2,800	7,000
Sun Rise Trail	County	0	0	0	0	0	0	0
Sun Rise Trail	Revenue	30	0	0	0	0	30	30



# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
Trail Junction Building - Norristown	County	0	450	0	0	0	450	450
Trail Junction Building - Norristown	Revenue	30	128	0	0	0	158	158
Trail Network Renovations	County	180	400	400	200	0	580	1,180
Perkiomen Trail Bridge 99	County	250	250	0	0	0	500	500
HazMat, eWaste, Recycling Center	County	150	1,750	0	0	0	1,900	1,900
Lafayette Street Extension Project	County	2,285	2,035	665	0	0	4,320	4,985
Lafayette Street Extension Project	Revenue	8,540	8,140	2,659	0	0	16,680	19,339
Ridge Pike Improvement - Turnpike to Chem Rd	County	1,224	1,554	2,667	2,147	0	2,778	7,592
Ridge Pike Improvement - Turnpike to Chem Rd	Revenue	500	11,106	9,029	7,248	0	11,606	27,883
Ridge Pike Improvement - Butler Pike to Crescent	County	250	250	682	474	2,179	500	3,835
Ridge Pike Improvement - Butler Pike to Crescent	Revenue	0	0	128	296	7,119	0	7,543
Ridge Pike Improvement - Crescent to Phila	County	810	1,055	3,935	5,800	2,750	1,865	14,350
Ridge Pike Improvement - Turnpike Bridge	County	250	488	837	575	0	738	2,150
Ridge Pike Improvement - Turnpike Bridge	Revenue	250	487	838	6,405	6,600	737	14,580
<b>Public Safety</b>	County	5,572	1,075	1,009	1,005	1,003	6,647	9,664
	Revenue	0	0	0	0	0	0	0
	<b>Total:</b>	<b>5,572</b>	<b>1,075</b>	<b>1,009</b>	<b>1,005</b>	<b>1,003</b>	<b>6,647</b>	<b>9,664</b>
Emergency Communication Radio upgrade	County	2,000	1,000	1,000	1,000	1,000	3,000	6,000
Operations Center Renovation	County	295	0	0	0	0	295	295
Public Safety Records Mgmt System	County	1,599	0	0	0	0	1,599	1,599
Public Safety Training Center Upgrades	County	448	75	9	5	3	523	540
Customer Premise Equip 911 upgrade	County	1,200	0	0	0	0	1,200	1,200
Replacement of EOC equipment	County	30	0	0	0	0	30	30
<b>Correctional Facility</b>	County	237	120	0	0	0	357	357
	Revenue	0	0	0	0	0	0	0
	<b>Total:</b>	<b>237</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>357</b>	<b>357</b>
Correctional Facility HVAC equipment	County	150	120	0	0	0	270	270
Correctional Facility Vehicles	County	33	0	0	0	0	33	33
County Prison Infrastructure Improvements	County	54	0	0	0	0	54	54
<b>Sheriff</b>	County	207	34	140	34	34	241	448
	Revenue	0	0	0	0	0	0	0
	<b>Total:</b>	<b>207</b>	<b>34</b>	<b>140</b>	<b>34</b>	<b>34</b>	<b>241</b>	<b>448</b>
Sheriff Vehicles	County	207	34	140	34	34	241	448

# Capital Improvement Plan 2018-2022, PROPOSED

in thousands

## Project Summary

	Funding	FY18	FY19	FY20	FY21	FY22	FY18-19	FY18-22
<b>Voter Services</b>	County	2,200	3,600	4,500	3,000	0	5,800	13,300
	Other	0	0	0	0	0	0	0
	<b>Total:</b>	<b>2,200</b>	<b>3,600</b>	<b>4,500</b>	<b>3,000</b>	<b>0</b>	<b>5,800</b>	<b>13,300</b>
Electronic Poll Books	County	600	600	0	0	0	1,200	1,200
Voting Machine Replacement	County	1,500	3,000	4,500	3,000	0	4,500	12,000
Mail tracking system	County	50	0	0	0	0	50	50
Precinct Judge of Elections boxes	County	50	0	0	0	0	50	50
<b>Economic Development</b>	County	2,000	2,000	2,000	2,000	2,000	4,000	10,000
	Other	0	0	0	0	0	0	0
	<b>Total:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>4,000</b>	<b>10,000</b>
Economic Development Programs	County	2,000	2,000	2,000	2,000	2,000	4,000	10,000
<b>Health and Human Services</b>	County	15	0	0	0	0	15	15
	Other	61	0	0	0	0	61	61
	<b>Total:</b>	<b>76</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>76</b>	<b>76</b>
Health and Human Service Vehicles	County	15	0	0	0	0	15	15
Health and Human Service Vehicles	Revenue	61	0	0	0	0	61	61
<b>Security</b>	County	57	0	0	0	0	57	57
	Other	0	0	0	0	0	0	0
	<b>Total:</b>	<b>57</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57</b>	<b>57</b>
Security Dept Vehicles	County	57	0	0	0	0	57	57
<b>Courts</b>	County	26	0	0	0	0	26	26
	Other	0	0	0	0	0	0	0
	<b>Total:</b>	<b>26</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26</b>	<b>26</b>
Magisterial District Court Vehicle	County	26	0	0	0	0	26	26
<b>CAPITAL PLAN TOTAL:</b>	County	78,037	62,146	113,101	106,139	90,543	140,183	449,966
	Other	24,990	42,870	41,867	31,798	35,470	67,860	176,996
	<b>Total:</b>	<b>103,027</b>	<b>105,016</b>	<b>154,968</b>	<b>137,938</b>	<b>126,014</b>	<b>208,043</b>	<b>626,962</b>